A SIR Model for the Induction Analysis of a Company

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Abstract. We notice the situation that when applicants are qualified and have the willingness to seek a job, the appraises of employees already in the company will have a large impact on applicants’ decisions of whether to become a member of this company or not. We believe that positive appraises will encourage the applicants to enter while negative appraises will discourage applicants. On the basis of this fact, in this paper we propose a compartmental model including the applicants population, the employed population and the resignation population. Several differential equations are set up and disease-free equilibrium is calculated. After the calculation of $R_0$, we complete sensitivity analysis which leads to the conclusion. The conclusion suggests that either decreasing the progression rate from applicants to employees who have negative appraises or increasing the progression rate from employees with negative appraises to employees with positive appraises can decrease the population of negative states.

Keywords: company, SIR model, transmissions, basic production number.

1. Introduction
Finding a job is considered as one of the most important things in one’s whole life. Still, there are some people who are unemployed. Researches have shown that there is a huge difference between unemployment rate in countries located in Africa and those located in Europe. The World Bank 2020 data show that South Africa has the highest unemployment rate—29.2% in the world while the unemployment rate in Europe is 7.0%, far less than that in South Africa [1, 2]. It is believed that there are many factors influencing unemployment rate. Because of COVID-19, unemployment rate increased significantly throughout the world.

![Figure 1. Unemployment rate in U.S. from June 2019 to June 2022 [3].](image-url)
This chart is a motivation of this article. When COVID-19 suddenly burst, unemployment surged from 3.6% to up to 14.7%. Even without COVID-19, the normalization of increasingly fierce competition due to internalization of competition also affects the unemployment at a large scale. Based on the above reasons, seeking jobs is becoming a serious problem. It is also believed that companies are facing severe challenges. In China, especially for private enterprises, private enterprises’ average capital and production scale only accounts for a small percentage of the total economy [4]. In order to strengthen companies, attracting talents can replenish fresh blood for the company and contribute to enhance the creativity and competitive ability. In China, the current urban-rural dual structure causes talent loss in rural areas which further widens urban-rural gap and leads to a vicious spiral [5]. Since seeking jobs is bilateral, companies have to deal with Talent Loss problem and try their best to attract more talents to enter the company. Thus, building a model on subdivision of specific population in a company has scientific significance.

The SIR model is one of the simplest forms of compartmental models. Its variants are widely used in modelling infectious diseases. Moreover, it can also contribute to other fields. As discussed in the first paragraph, reducing unemployment rate is a global challenge. AK Misra and Ak Singh used a simple compartmental model with three variables: numbers of unemployed, temporarily employed and regularly employed people [6]. Gulbanu Pathan and P.H.Bhathawala further proposed an improved SIR model to discuss the unemployment situation accompanied by the outbreak of diseases. The results revealed that decreasing unemployment required high self-employment and efforts made in creating new vacancies. They chose four variables: number of unemployed persons, number of employed persons, number of present jobs in the market and number of newly created vacancies [7]. Giorgos Galanis and Adam Hanieh built a SIDR model with four variables: susceptible, infected, recovered and diseased to quantify the social determinants including employment and corporate them into modelling of COVID-19 [8].

On the basis of traditional SIR model, this article further develops the elements contained in SIR model and is written from the perspective of the company. Progression between applicants and employees with different appraises is believed to have the identity of infectivity which means the progression population is determined by population on both sides. Employees population are divided into those who have positive appraises and those who have negative appraises. The leaving situation is also considered to include those who normally retire from the company and those who leave the company and have opportunity to change their company. Additionally, progression rate from applicants to different states of employees is distinguished. Through theoretical analysis, we calculate the explicit solution of $R_0$. By analyzing the astringency of the model due to different values of $R_0$, we do sensitivity analysis. Finally, we discover that it is very important to reduce the progression rate from applicants to employees who have negative appraises. The most effective way is to reduce the population of employees with negative appraises itself. Alternatively, increasing the progression rate from who have negative appraises to employees who have positive appraises also serve this role by doing the same thing. The result has certain enlightenment for the company to solve the problem of talent loss and attract talents.

The paper is organized as following: Chapter II introduces the preliminary of the SIR model and its variants. In Chapter III, we formulate the research question and further propose a framework to arrange all transmissions and reconfigure them into transmissions that are from positive to negative expressed through a matrix and other transmissions expressed through a matrix. $R_0$ is then calculated. In Chapter IV, we conduct sensitivity analysis on impact of different parameters on $R_0$ and discuss how can these parameters be changed through the company’s reaction. In Chapter V, conclusions are made as a summary of this article.

2. Preliminary
The SIR model is the abbreviation of the Susceptible-Infected-Recovered model, each representing a state in a normal infectious disease. Due to the infectivity identity of infectious diseases, transmissions between different states can be quantified into time-dependent differential equations and through the calculations one is able to find the disease-free equilibrium.

The origin of SIR model was first proposed by Ronald Ross in his article “An application of the
theory of probabilities to the study of a priori pathometry” published in 01 February 1916. Ross pointed out that time-dependent differential equations could be used in explaining the reasons why infectious diseases were classified into three groups: diseases that “fluctuate comparatively little from month to month”, diseases that “flare up in epidemics in frequent levels” and diseases that “disappear entirely after periods of acute epidemicity” on the basis of rate of infection, the frequency of outbreaks, and the loss of immunity [9].

Based on traditional SIR model, other modifications add in new variables including birth rate and death rate. According to the classification of infectious diseases, the SIS model is built based on the assumption that people do not develop long-term immunity to the disease. The SI model is given at the situation of no removal will take place in I which indicates that in the long run, all individuals will be affected. The SIRV model has further considerations on the the decisive role of vaccines in curbing infectious diseases. Apart from these models, the SICR model, the SEIR model and the SEIS model all target to specific classification of infectious diseases. Beyond that, the SIR model is combined with varieties of mathematical models to exploit its potential contributions [10].

3. Results
For illustration purpose, the value of these parameters are assumed.

Table 1. Population variables and parameter description (continue).

<table>
<thead>
<tr>
<th>Population variables</th>
<th>Interpretation</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>( S )</td>
<td>The population of applicants</td>
<td>/</td>
</tr>
<tr>
<td>( I_p )</td>
<td>The population of employees who have positive appraises</td>
<td>/</td>
</tr>
<tr>
<td>( I_n )</td>
<td>The population of employees who have negative appraises</td>
<td>/</td>
</tr>
<tr>
<td>( R_o )</td>
<td>The population of former employees who have been retired</td>
<td>/</td>
</tr>
<tr>
<td>( R_s )</td>
<td>The population of former employees who leave the company because of subjective reasons</td>
<td>/</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Parameters</th>
<th>Interpretation</th>
<th>Value (per year)</th>
</tr>
</thead>
<tbody>
<tr>
<td>( B )</td>
<td>Progression rate from employees who have negative appraises to employees who have positive appraises</td>
<td>0.5</td>
</tr>
<tr>
<td>( b' )</td>
<td>Progression rate from employees who have positive appraises to employees who have negative appraises</td>
<td>0.5</td>
</tr>
<tr>
<td>( \mu )</td>
<td>Progression rate from applicants to former employees who leave the company because of objective reasons</td>
<td>0.3</td>
</tr>
<tr>
<td>( \mu' )</td>
<td>Progression rate from employees who have positive appraises to former employees who leave the company because of subjective reasons</td>
<td>0.2</td>
</tr>
<tr>
<td>( \mu'' )</td>
<td>Progression rate from employees who have negative appraises to former employees who leave the company because of subjective reasons</td>
<td>0.5</td>
</tr>
<tr>
<td>( \gamma )</td>
<td>Progression rate from former employees who leave the company because of subjective reasons to former employees who have been retired</td>
<td>0.2</td>
</tr>
</tbody>
</table>

Table 1. (continued).
<table>
<thead>
<tr>
<th>Parameter</th>
<th>Description</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>$\beta_p$</td>
<td>Progression rate from applicants to employees who have positive appraises</td>
<td>0.3</td>
</tr>
<tr>
<td>$\beta_n$</td>
<td>Progression rate from applicants to employees who have negative appraises</td>
<td>0.7</td>
</tr>
</tbody>
</table>

Before presenting the model, for the sake of simplicity, several assumptions are made:

(A1) All applicants considered in this article meet the company’s recruitment standards and their personal identities are ignored.

(A2) Applicants can only receive information from employees rather than other routines so that their behavior is only affected by employees’ appraises.

(A3) Issues such as aging are not considered. The retirement rate is assumed to be constant.

(A4) The retirement state is considered as the final state without any removal.

(A5) Due to psychological factors called the negative bias, $\beta_n$ is expected to be larger than $\beta_p$ [11].

The compartmental model in this article can be regarded as a SEIV model. It is composed of three main states: applicants, employees and former employees. There are two main transmissions: (a) from applicants to employees (b) from employees to former employees.

Based on the assumptions listed above, the transmissions from applicants to employees are mostly influenced by the appraises given by employees in the company. Thus, the population of companies can be divided into two groups: employees with positive appraise $I_p$ and employees with negative appraise $I_n$. Both population of two different states of employees have the possibility to leave the company. The resignation situation can be further separated because of different resignation reasons. Employees will leave the company either for objective reasons, such as physical injury and aging reasons, or subjective reasons, such as wages and relationship with other employees so that the resignation population is divided into two variables: $R_o$ and $R_s$ representing objective reasons and subjective reasons respectively. In this article, $R_o$ is regarded as the ending state because it is believed that every person in the population will retire because of aging reasons and never come back into the flow. Its duty corresponds with Vaccine in the SEIV model.

As explained in the assumptions, the transmissions from $S$ to $I$ are determined by the population on both sides, which is similar to the circumstance in infectious diseases. The progression rate from applicants to employees who have positive appraises is $\beta_p$ which is expected to be smaller than the progression rate from applicants to employees who have negative appraises $\beta_n$. To quantify the transmissions, the time-dependent formula of that from $S$ to $I_p$ is $\beta_p SI_p$ and that from $S$ to $I_n$ is $\beta_n SI_n$. Inside the company, employees’ attitudes can change over time. The formula of transmissions from $I_n$ to $I_p$ is $bI_n$ and the formula of transmission from $I_p$ and $I_n$ is $b'I_p$. $b$ and $b'$ differs as the reason that the environment in the company tends to adjust the employee population into unbalanced appraises. For the transmissions from employees population to $R_o$, they share the same progression rate $\mu$ since it is not affected by their appraises. The transmissions can be expressed as $\mu I_p$ and $\mu I_n$ respectively. By contrary, the progression rate from employees to $R_s$ is different depend on different appraises. While it cannot be denied that even employees with positive appraises can leave the company because of subjective reasons, transmissions between $I_p$ and $R_s$ still exist. However, $\mu'$ is expected to be far less than $\mu''$. Further more, a part of population of $R_s$ will finally transfer to the ending state $R_o$ while the rest population return to the human resources markets but they are impossible to apply for the same company again so that this section is seen to be removed from the flowchart.
Based on the above discussion and flowchart in Fig 2, the model is formulated as follows:

\[
\begin{align*}
\frac{dI_n}{dt} &= \beta_n SI_n + b'I_p - bI_n - \mu'I_n - \mu''I_n \\
\frac{dR_s}{dt} &= \mu'I_p + \mu''I_n - \gamma R_s \\
\frac{dS}{dt} &= -\beta_n SI_n - \mu'SI_p \\
\frac{dI_p}{dt} &= \beta_p SI_p + bI_n - b'I_p - \mu'I_p - \mu''I_p \\
\frac{dR_o}{dt} &= \mu(I_p + I_n) + \gamma R_s
\end{align*}
\]

In this article, \(I_n\) and \(R_s\) are considered as negative situations. In order to reach the disease-free equilibrium, let \(I_n\) and \(R_s\) be zero and all the differential equations be zero to ensure the stability.

Let

\[
F = \begin{pmatrix} \beta_n SI_2 + b'I_p \\ \mu'I_p \\ 0 \\ 0 \\ 0 \end{pmatrix} \quad \text{and} \quad V = \begin{pmatrix} 0 \\ 0 \\ bI_n + \mu'I_n + \mu''I_n \\ -\mu''I_n + \gamma R_s \\ \beta_n SI_n + q\beta SI_p \\ -q\beta SI_p - bI_n + b'I_p + \mu'I_p + \mu''I_p \\ -\mu(I_p + I_n) - \gamma R_s \end{pmatrix}
\]

An equilibrium solution with \(I_n = R_s = 0\) has the form \(x_0 = (0,0,S,0,0)'\), where \(S\) is any positive solution satisfying the equation. Without loss of generality, assume \(S = 1\) is a disease-free equilibrium.

Then, through partial derivative,

\[
\mathcal{F} = \begin{pmatrix} \beta_n \\ 0 \end{pmatrix} \quad \text{and} \quad \mathcal{V} = \begin{pmatrix} b + \mu + \mu'' \\ 0 \end{pmatrix}
\]
Giving that:

\[
V^{-1} = \frac{1}{(b + \mu + \mu''\gamma)} \begin{pmatrix} \gamma & 0 \\ \mu'' & b + \mu + \mu'' \end{pmatrix}
\]  

(4)

If \( x_0 \) is a DFE of the model, \( x_0 \) is locally asymptotically stable if \( R_0 < 1 \) and unstable if \( R_0 > 1 \) where \( R_0 \) is defined as the follow:

\( R_0 = \rho(FV^{-1}) \) which denotes the spectral radius of matrix \( FV^{-1} \).

Finally, through calculations, \( R_0 = \frac{\beta_n}{b+\mu+\mu''} \)

4. Sensitivity analysis

MATLAB is used to graph these figures.

Figure 2. \( R_0 \) and \( \beta_n \).

Figure 3. \( R_0 \) and \( b \).
In these figures, the relationship between each constant and $\mathcal{R}_0$ is shown, and points at $\mathcal{R}_0 = 1$ are noted.

Based on these figures, it is discovered that for positive variables $b$, $\mu$ and $\mu''$, $\mathcal{R}_0$ is always smaller than one which indicates that the DFE of the model is stable. However, there are still differences in the gradient of these three figures. Through the graph, it can be seen that the gradient of curves in Fig 2 and Fig 4 are the same, which shows that roles of changing $\beta_n$ is the same as roles of changing $\mu''$. The absolute value of gradient of the curve in Fig 3 is larger than those of the other two, so changes on $\mu$ may have larger impact on keeping the DFE stable. All of the gradients of these three curves are negative. Increasing these constants can contribute to the stability of the company. For the first figure, the gradient is a positive constant which shows that decreasing the constant can make the company more stable.
5. Conclusion
The results imply that in order to reduce the population of \( I_n \) and \( R_s \), the company should focus more on reducing the progression rate from applicants to employees who have negative appraises and raise the progression rate from applicants to former employees who leave the company because of objective reasons. To reach the first goal, the company should enhance the publicity of the company and improve the company’s management model so that there will be more \( I_p \) and less \( I_n \) in the company, which will lower the progression population from S to \( I_n \) and raise the progression population from S to \( I_p \) simultaneously. To reach the second goal, the company should improve the welfare system. Though one cannot change the problem of retiring due to age, a better welfare system will ensure the employees’ health and make them feel less stressed. It can help the company to avoid retiring due to physical injury or mental illness. In addition, increasing the progression rate from employees who have negative appraises to employees who have positive appraises and the progression rate from employees who have negative appraises to former employees who leave the company because of subjective reasons also have positive effect. For the first factor, the suggestions discussed above still work, and taking employees’ needs seriously can convert employees with negative appraises to employees with positive appraises as well. Considering from real life, the second factor cannot be controlled artificially.

References